

Stock Code: 7552

Presentation on First Half Results for Fiscal Year 2009

November 16, 2009

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Overview of First Half Results for FY2009

Hideo Asatsu

Board Director

CFO and Senior Managing Director

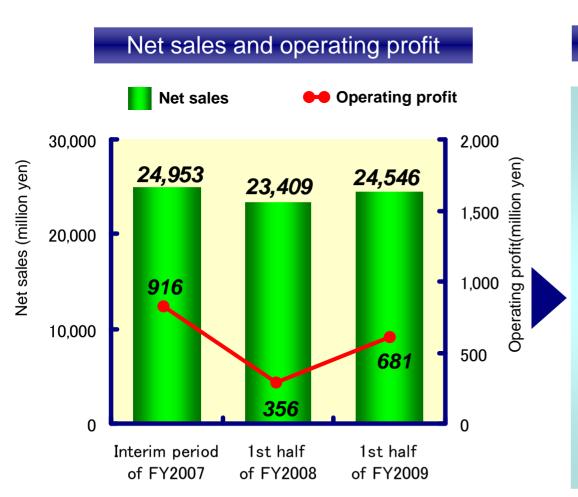


Kazuhiko Note
President and COO

Toy Business (1)



Toy business



Review of the 2nd quarter

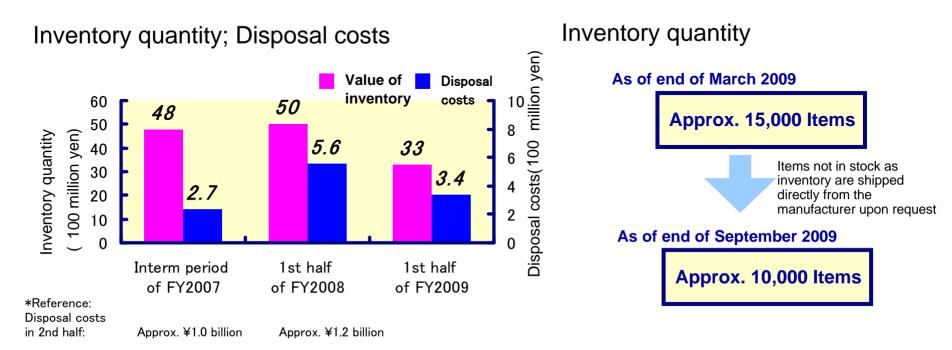
Sales of Bandai character toys were strong.

Inventories were reduced and profit improved substantially as a result of thorough measures to raise efficiency, including inventory management.

Toy Business (2)



Inventory value; Disposal costs, Inventory quantity



Reduce costs for managing inventory while maintaining service quality (and the quantity of items handled)

Consolidation of Procurement Divisions

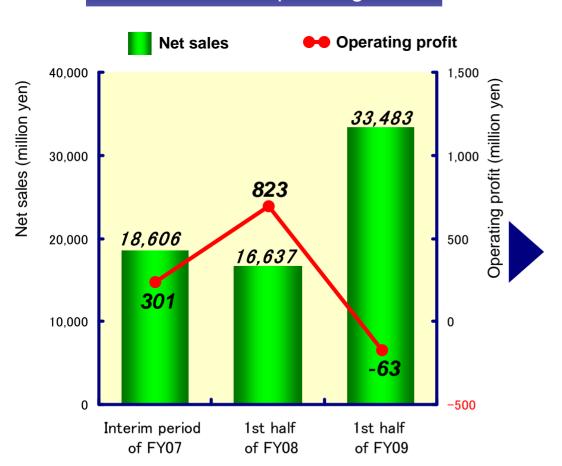
Promptly identify and maintain the proper company-wide inventory quantity

Visual and Music Business (1)



Visual and Music business

Net Sales and Operating Profit



Review of the 2nd Quarter

Sales

Happinet substantially increased Income by acquiring the industry-leading Wint Corporation as a subsidiary in March 2009

Profits

Despite the slumping market, profit was bolstered by the Crows Zero II and other video-production products with a high profit margin that are either invested in or exclusively sold by Happinet.

Wint, however, had just embarked on business reforms and was facing a difficult struggle.





Inventory value

Tar

		Wint	Happinet	Total	
	As of end of September 2009	Approx. ¥5.2 billion (reference)	Approx. ¥1.5 billion	Approx. ¥6.7 billion	Approx. ¥4.0 billion
	As of end of September 2009	Approx. ¥1.5 billion	Approx. ¥1.2 billion	Approx. ¥2.7 billion	reduction
rg	et for improving Wint's	logistics expenditures			
		Happinet Visual Wholesale	Wint	Target: Between	1 3.0
LO	gistics expenditures	2.2%	4.5%	and 3.5%	

Shipping costs (million yen) Return costs (million yen) **Logistics Expenses Logistics costs** Current Percentage of net **Amount** Value of overall Percentage of net **Net sales** Amount sales returns sales **Estimates** 4,000 7.0% 42.000 3.8% 1,600 280 Reduction Effects of Approx. ¥380 million Reduction Effects of Approx. ¥140 million **Logistics Expenses Logistics costs** Post-Value of overall Percentage of net Amount **Net sales** Percentage of net Amount improvement returns sales sales 42,000 2.9% 1,220 4,000 3.5% 140

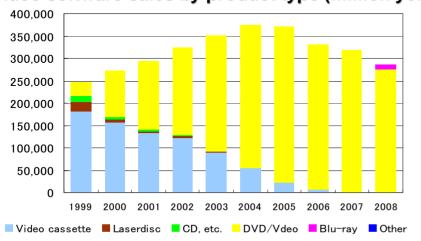
Wint to be profitable by the end of the next term

Visual and Music Business (3)



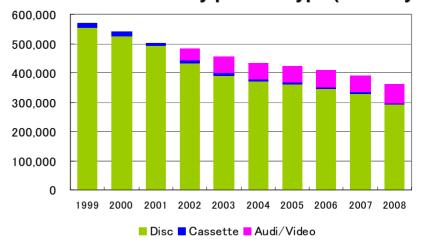
Visual and Music market

Video software sales by product type (million yen)



* Source: Information from the Japan Video Software Association

Production costs by product type (million yen)



* Source: Information from the Recording Industry Association of Japan

Net sales in FY2008 ranked 3rd in the industry, at ¥36.5 billion



Net sales in FY2008 (ended Sep. 30, 2009) ranked 2nd in the industry, at ¥41.9 billion

Happinet will aim for the top market share this term

Visual and Music Business (4)



Featured titles





(C)2009 HIROSHI TAKAHASHI /CROWS2 FILM PARTNERS



(C) "April Bride" Project



© 1985 USA for Africa, 1985 MTV Networks

My Sister's Keeper



© MMIX New Line Productions Inc. All Rights Reserved.

TENSHI NO KOI



© 2009 "MY RAINY DAYS" Film Partner

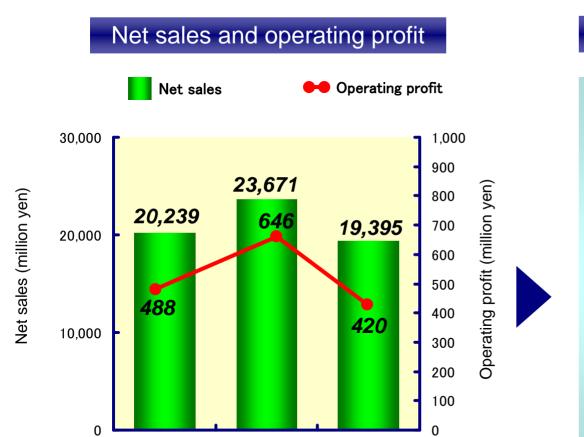
Video Game Business (1)



Video game business

Interim period

of FY07



1st half

of FY08

1st half

of FY09

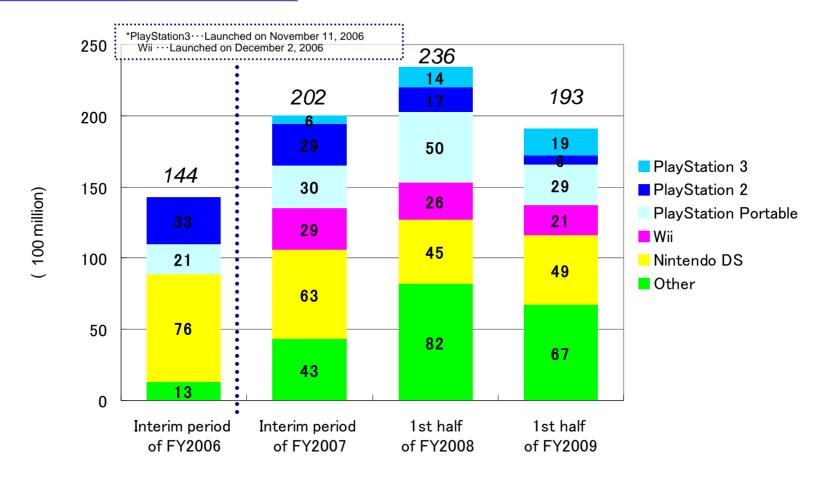
Review of the 2nd quarter

Results were substantially lower than the same period of the previous fiscal year when the market as a whole was performing well; and the absence of hit products led to a difficult situation.

Video Game Business (2)



Sales by platform type

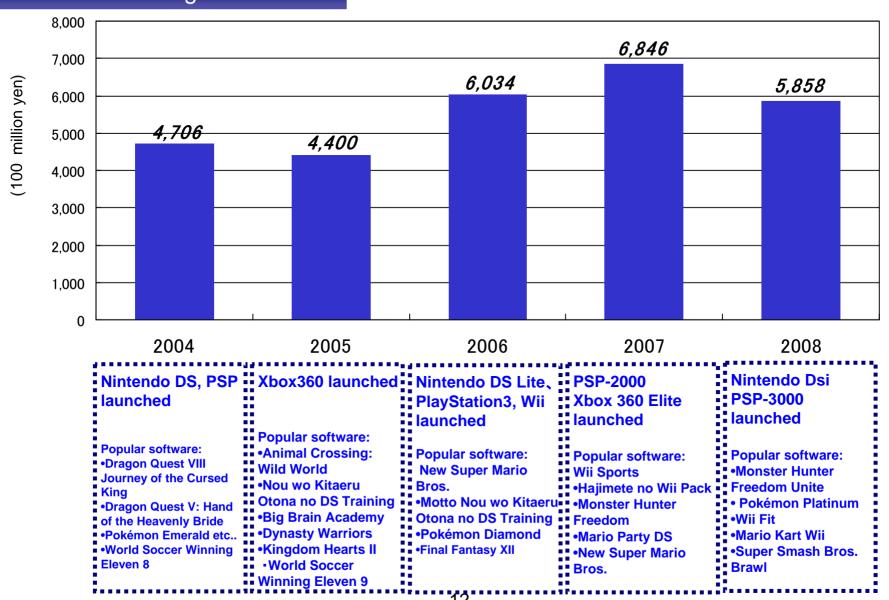


Sales and income have been standardized by handling products for all platforms

Video Game Business (3)



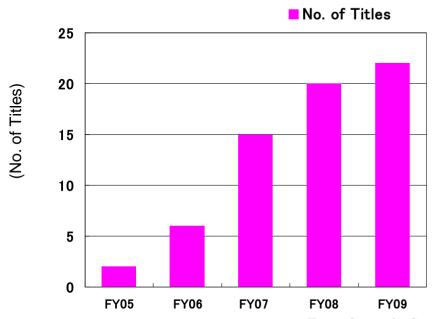
Domestic video game market



Video Game Business (4)



Exclusive distribution products



*Target figures for fiscal 2009

Manufa cturers	1 company	3 companies	4 companies	6 companies	8 companies	
Titles	2	6	15	20	22	

34 titles scheduled for release in FY 2010!

Featured titles



2004,2009 AQUAPLUS (C)

ToHeart2 PORTABLE

ToHeart2:

Popular game for the PlayStation 2 featuring beautiful young women was launched, with shipments exceeded 150,000 copies.

Game uses revamped PSP® software that incorporates many new elements and beautiful graphics.



Ryukishi07 07th Expansion/ /Frontier Works Alchemist (C)

Higurashi no Nakukoro ni Kizuna Vol. 3: Rasen

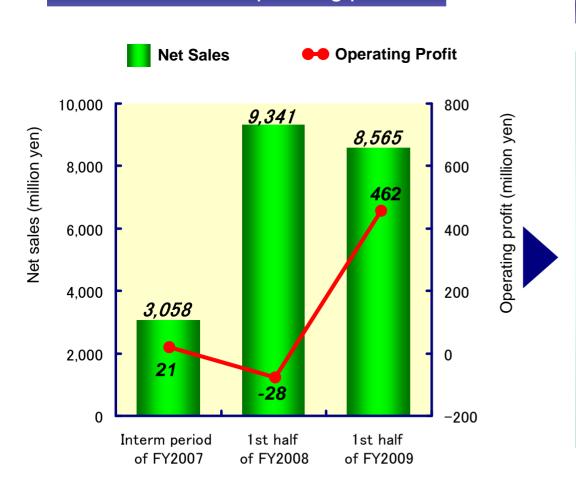
This super-popular third installment in the Nintendo DS series created an impact by combining a variety of media, including comics, TV animation, novels, and live-action film.

Amusement Business (1)



Amusement business

Net sales and operating profit



Review of the 2nd quarter

Kids card game units such as Bandai's Kamen Rider Battle Ganbaride sold well and contributed to profit.

In addition, benefits emerged from the structural reform of businesses, leading to more robust performance.

Amusement Business (2)



Structural reforms in the first half to enhance profit

(1) Optimal locations

Shift to partner companies



(2) Switch to more popular machines

Higher sales per store

As of End of March 2009

As of End of September 2009

Approx. ¥100,000 per store



Approx. ¥190,000 per store



Ishimori Production, TV Asahi, Asatsu-DK, Toei Company (C) BANDAI 2008,2009 (C)

Amusement Business (3)

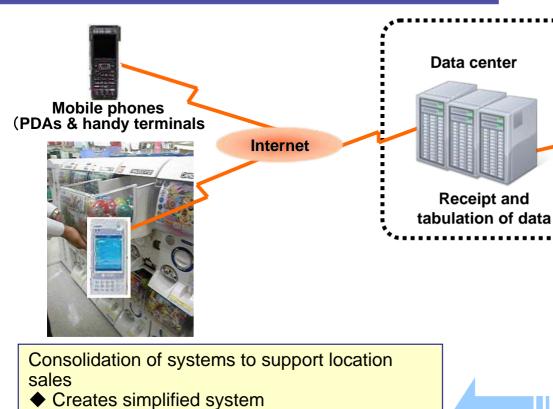


Marketing

(analysis & use)

Sales bases (management records)

Development of marketing support system



Reduces market inventory and sales losses
Standardizes the sales approach

Creation of a new sales system

- ♦ Identifies market trends and forecasts demand based on single-item management
- ◆ Achieves higher operational efficiency through collaboration with next-generation backbone systems



Intranet

Next-generation backbone systems

- Target performance management (rankings)
- Inventory turnover by store and product
- Consumption rate per product
- Difference between sales theory and actual sales
- Difference between actual store inventory and records
- Machine location management





Full Year Projections for FY2009

Kazuhiko Note President and COO

Full Year Projections for FY2009



Forecasted consolidated results for FY2009

(Unit: 1 billion yen, %)

	FY08	FY09 E	YoY growth	
Net Sales	16,677.8	20,000.0	19.9	
Operating profit	213.7	230.0	7.6	
Recurring profit	232.2	250.0	7.6	
Net profit	113.5	130.0	14.4	

Forecasted sales by segment for FY2009

(Unit: 1 billion yen, %)

FY		FY09 E		
Segment	FY08		Breakdown	YoY growth
Toy business	5,448.2	5,200.0	26.0	-4.6
Visual and Music business	3,657.0	7,500.0	37.5	105.1
Video game business	5,047.4	5,000.0	25.0	-0.9
Amusement business	1,791.9	1,800.0	9.0	0.5
Other	733.0	500.0	2.5	-31.8
Total	16,677.8	20,000.0	100.0	19.9



Cautionary Statement

Estimates of future performance are provided as a reference for investors based on projections and estimates, and should not be construed as a guarantee of future performance. Please keep in mind that the final results may diverge from the information presented here.