

Stock Listing :Tokyo Stock Exchange Code Number :7552

# Financial Highlights for Full Fiscal Year Ending March 31, 2018



## **Changes in business results**



|  |          | FY2013           | FY2014           | FY2015           | FY2016           | FY2017     | notes   |
|--|----------|------------------|------------------|------------------|------------------|------------|---|
| Net sales                                  | ¥million | 206,867          | 217,232          | 187,274          | 174,059          | 197,607    |   |
| Operating profit                           | ¥million | 3,888            | 5,056            | 3,450            | 3,698            | 4,806      |   |
| Ordinary profit                            | ¥million | 3,917            | 5,124            | 3,497            | 3,479            | 4,701      |   |
| Profit attributable to owners of parent    | ¥million | 2,466            | 4,049            | 2,359            | 2,040            | 4,031      |   |
| Comprehensive income                       | ¥million | 2,654            | 4,349            | 2,328            | 2,559            | 5,043      |   |
| Net assets                                 | ¥million | 25,694           | 29,580           | 31,355           | 32,311           | 36,698     |   |
| Total assets                               | ¥million | 53,879           | 59,893           | 56,793           | 61,337           | / 7 . 5/ 5 | FY2017 Total assets include<br>¥13 billion for Seikodo Marketing Co., Ltd.    |
| Net assets per<br>share                    | ¥        | 1,128.25         | 1,293.00         | 1,364.82         | 1,464.82         | 1,659.28   |   |
| Earnings per share                         | ¥        | 109.40           | 178.91           | 104.06           | 92.32            | 185.31     |   |
| Dividends per share<br>(Interim dividends) | ¥        | 24.75<br>(11.25) | 28.50<br>(13.50) | 30.00<br>(15.00) | 35.00<br>(15.00) |            | FY2017 Dividends include<br>a special dividends of ¥10 per share.             |
| No. of employees                           | people   | 972              | 933              | 883              | 843              | 964        | FY2017 No. of employees include<br>134 people for Seikodo Marketing Co., Ltd. |

Notes: 1. Consolidated sales figures do not include consumption tax.

2. In December 2015, creates capital and business alliance with BROCCOLI Co., Ltd. (now an affiliated company accounted for by the equity-method)

3. FY2016 dividends include a commemorative dividends of ¥5 per share.

4. In March 2018, Seikodo Marketing Co., Ltd. joined Happinet Group.

## Consolidated results (1)Profit & loss statement



|   |             |              |           | · ·         |               | 1011,707 |
|---|-------------|--------------|-----------|-------------|---------------|----------|
|   | Full F      | iscal Year 2 | 2016      | Full F      | iscal Year 2  | 017      |
|   | (from Apr.1 | ,2016 to Mar | .31,2017) | (from Apr.1 | ,2017 to Mar. | 31,2018) |
|   |             | % of total   | YoY       |             | % of total    | YoY      |
| Net sales   | 174,059     | 100.0        | -7.1      | 197,607     | 100.0         | 13.5     |
| Cost of sales *   | 152,087     | 87.4         | -8.0      | 174,726     | 88.4          | 14.9     |
| Gross profit  | 21,971      | 12.6         | -0.1      | 22,880      | 11.6          | 4.1      |
| SG&A expenses   | 18,273      | 10.5         | -1.5      | 18,074      | 9.1           | -1.1     |
| logistics cost  | 3,542       | 2.0          | -2.9      | 3,634       | 1.8           | 2.6      |
| Personnel cost  | 7,911       | 4.5          | -6.4      | 8,096       | 4.1           | 2.3      |
| Depreciation cost   | 386         | 0.2          | 13.2      | 302         | 0.2           | -21.9    |
| Amortization of goodwill                                    | -           | -            | -         | 11          | 0.0           | -        |
| Operating profit  | 3,698       | 2.1          | 7.2       | 4,806       | 2.4           | 30.0     |
| Non-operating income  | 70          | 0.0          | -4.7      | 202         | 0.1           | 188.7    |
| interest and dividend income                                | 38          | 0.0          | -16.1     | 64          | 0.0           | 65.9     |
| Compensation income   | -           | -            | -         | 107         | 0.1           | -        |
| Other   | 31          | 0.0          | 14.4      | 31          | 0.0           | 0.3      |
| Non-operating expenses                                      | 288         | 0.2          | 985.4     | 308         | 0.2           | 6.8      |
| interest expenses   | 0           | 0.0          | -97.9     | 0           | 0.0           | 185.9    |
| Share of loss of entities accounted for using equity method | 283         | 0.2          | -         | 302         | 0.2           | 6.6      |
| Other   | 4           | 0.0          | 102.2     | 5           | 0.0           | 17.6     |
| Ordinary profit   | 3,479       | 2.0          | -0.5      | 4,701       | 2.4           | 35.1     |
| Extraordinary income **                                     | 0           | 0.0          | -99.3     | 1,226       | 0.6           | -        |
| Extraordinary losses  | 433         | 0.2          | -         | 104         | 0.1           | -75.9    |
| Profit before income taxes                                  | 3,047       | 1.8          | -13.9     | 5,823       | 2.9           | 91.1     |
| Income taxes  | 1,006       | 0.6          | -14.6     | 1,792       | 0.9           | 78.0     |
| Profit attributable to owners of parent                     | 2,040       | 1.2          | -13.5     | 4,031       | 2.0           | 97.6     |

(millions of Yen,%)

\*including stock clearances of ¥1,396m in FY2016, ¥1,872m in FY2017.

\*\*including compensation for damages (¥1,198m) from Software Research Associates, Inc..

| Earnings per share (¥)                        | 92.32 | - | -11.3 | 185.31 | - | 100.7 |
|---|-------|---|-------|--------|---|-------|
| No.of employees at end of period (people) *** | 843   | - | -4.5  | 964    | - | 14.4  |

\*\*\*FY2017 No. of employees include 134 people for Seikodo Marketing Co., Ltd.

| Capital expenditures | 701 | - | -8.1 | 1,151 | - | 64.1 |
|----------------------|-----|---|------|-------|---|------|
|----------------------|-----|---|------|-------|---|------|



## **1** Changes by business segment

#### Net sales

(millions of Yen,%)

| Period                    | Full Fiscal Year 2015<br>(from Apr.1,2015 to Mar.31,2016) |            |       |                | al Year 20 |       | Full Fiscal Year 2017<br>(from Apr.1,2017 to Mar.31,2018) |            |      |
|---------------------------|---|------------|-------|----------------|------------|-------|---|------------|------|
| Segment                   | (17011) Apr. 1, 20  | % of total | YoY   | (from Apr.1,20 | % of total | YoY   | (17011) Apr. 1, 20  | % of total | YoY  |
| Toy business              | 76,874  | 41.0       | -17.6 | 73,725         | 42.4       | -4.1  | 71,403  | 36.1       | -3.2 |
| Visual and Music business | 38,367  | 20.5       | -11.5 | 34,890         | 20.0       | -9.1  | 42,466  | 21.5       | 21.7 |
| Video-game business       | 50,009  | 26.7       | -11.4 | 44,793         | 25.7       | -10.4 | 63,107  | 31.9       | 40.9 |
| Amusement business        | 22,023  | 11.8       | -8.8  | 20,649         | 11.9       | -6.2  | 20,630  | 10.5       | -0.1 |
| Total                     | 187,274   | 100.0      | -13.8 | 174,059        | 100.0      | -7.1  | 197,607   | 100.0      | 13.5 |

#### Segment income

(millions of Yen,%)

| Period                     | Full Fisc                        | al Year 20 | 15    | Full Fisc      | al Year 20  | 016      | Full Fiscal Year 2017 |                                  |       |  |
|----------------------------|----------------------------------|------------|-------|----------------|-------------|----------|-----------------------|----------------------------------|-------|--|
|                            | (from Apr.1,2015 to Mar.31,2016) |            |       | (from Apr.1,20 | 16 to Mar.3 | 31,2017) | (from Apr.1,20        | (from Apr.1,2017 to Mar.31,2018) |       |  |
| Segment                    |                                  | % of total | YoY   |                | % of total  | YoY      |                       | % of total                       | YoY   |  |
| Toy business               | 2,848                            | 82.6       | -33.4 | 3,044          | 82.3        | 6.9      | 2,467                 | 51.3                             | -19.0 |  |
| Visual and Music business  | 466                              | 13.5       | 130.9 | 418            | 11.3        | -10.4    | 882                   | 18.4                             | 110.9 |  |
| Video-game business        | -43                              | -1.3       | -     | 384            | 10.4        | -        | 1,180                 | 24.6                             | 207.0 |  |
| Amusement business         | 1,652                            | 47.9       | -8.0  | 1,281          | 34.7        | -22.4    | 1,678                 | 34.9                             | 31.0  |  |
| Eliminations and corporate | -1,473                           | -42.7      | -     | -1,430         | -38.7       | -        | -1,402                | -29.2                            | -     |  |
| Total                      | 3,450                            | 100.0      | -31.8 | 3,698          | 100.0       | 7.2      | 4,806                 | 100.0                            | 30.0  |  |

# **2** Main business summary

#### Toy business

(100millions of Yen,%)

(100 millions of Van 0/)

Happ

et 🛛

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| period             | Full Fiscal Year 2015            |            |       | Full Fis      | cal Year 2   | 016      | Full Fiscal Year 2017            |            |      |  |
|--------------------|----------------------------------|------------|-------|---------------|--------------|----------|----------------------------------|------------|------|--|
| period             | (from Apr.1,2015 to Mar.31,2016) |            |       | (from Apr.1,2 | 2016 to Mar. | 31,2017) | (from Apr.1,2017 to Mar.31,2018) |            |      |  |
| Manufacturer       |                                  | % of total | YoY   |               | % of total   | ΥοΥ      |                                  | % of total | YoY  |  |
| BANDAI CO.,Ltd     | 419                              | 54.6       | -24.2 | 376           | 51.0         | -10.4    | 365                              | 51.1       | -3.0 |  |
| TOMY COMPANY, LTD  | 49                               | 6.5        | 20.4  | 70            | 9.6          | 41.6     | 73                               | 10.3       | 4.0  |  |
| Happinet originals | 15                               | 2.1        | -16.3 | 17            | 2.4          | 10.6     | 16                               | 2.3        | -6.8 |  |
| Other manufactures | 282                              | 36.8       | -11.1 | 272           | 37.0         | -3.6     | 259                              | 36.3       | -5.0 |  |
| Total              | 768                              | 100.0      | -17.6 | 737           | 100.0        | -4.1     | 714                              | 100.0      | -3.2 |  |

#### Visual and Music business

|    |                         |                       |                                  |       |          |              |          | (100m                            | illions of Y | en,%) |
|----|-------------------------|-----------------------|----------------------------------|-------|----------|--------------|----------|----------------------------------|--------------|-------|
|    | period                  | Full Fiscal Year 2015 |                                  |       | Full Fis | scal Year 2  | 016      | Full Fiscal Year 2017            |              |       |
|    | period                  | (from Apr.1,2         | (from Apr.1,2015 to Mar.31,2016) |       |          | 2016 to Mar. | 31,2017) | (from Apr.1,2017 to Mar.31,2018) |              |       |
| Di | vision                  |                       | % of total                       | YoY   |          | % of total   | YoY      |                                  | % of total   | YoY   |
|    | Wholesale               | 248                   | 64.7                             | -4.9  | 222      | 63.8         | -10.2    | 280                              | 66.1         | 26.1  |
|    | <b>Exclusive titles</b> | 47                    | 12.4                             | -31.2 | 44       | 12.8         | -5.8     | 44                               | 10.5         | -0.1  |
| Vi | sual                    | 295                   | 77.1                             | -10.4 | 267      | 76.6         | -9.5     | 325                              | 76.6         | 21.7  |
| Μ  | usic                    | 87                    | 22.9                             | -15.3 | 81       | 23.4         | -7.7     | 99                               | 23.4         | 21.8  |
|    | Total                   | 383                   | 100.0                            | -11.5 | 348      | 100.0        | -9.1     | 424                              | 100.0        | 21.7  |

\*FY2017 Breakdown of Netsales for Seikodo Marketing Co., Ltd. Wholesale of Visual:¥3.7 billion, Music:¥1.9 billion

#### Sales of video game platform

(100millions of Yen,%)

| period       | Full Fiscal Year 2015            |            |       | Full Fis      | cal Year 2   | 016      | Full Fiscal Year 2017            |            |       |  |
|--------------|----------------------------------|------------|-------|---------------|--------------|----------|----------------------------------|------------|-------|--|
| period       | (from Apr.1,2015 to Mar.31,2016) |            |       | (from Apr.1,2 | 2016 to Mar. | 31,2017) | (from Apr.1,2017 to Mar.31,2018) |            |       |  |
| Manufacturer |                                  | % of total | ΥοΥ   |               | % of total   | ΥοΥ      |                                  | % of total | YoY   |  |
| Nintendo     | 405                              | 81.1       | -12.1 | 338           | 75.6         | -16.5    | 539                              | 85.6       | 59.4  |  |
| SIE*         | 79                               | 15.9       | 6.5   | 99            | 22.1         | 24.8     | 83                               | 13.3       | -15.3 |  |
| Other        | 15                               | 3.0        | -46.5 | 10            | 2.3          | -33.6    | 7                                | 1.1        | -28.9 |  |
| Total        | 500                              | 100.0      | -11.4 | 447           | 100.0        | -10.4    | 631                              | 100.0      | 40.9  |  |

※S | E · · · Sony Interactive Entertainment LLC

#### **Amusement Business**

(100millions of Yen,%)

| period          | Full Fiscal Year 2015            |            |       | Full Fis      | cal Year 2   | 016      | Full Fiscal Year 2017            |            |       |
|-----------------|----------------------------------|------------|-------|---------------|--------------|----------|----------------------------------|------------|-------|
| penou           | (from Apr.1,2015 to Mar.31,2016) |            |       | (from Apr.1,2 | 2016 to Mar. | 31,2017) | (from Apr.1,2017 to Mar.31,2018) |            |       |
| Division        |                                  | % of total | YoY   |               | % of total   | YoY      |                                  | % of total | YoY   |
| Capsule toy     | 103                              | 47.1       | 2.0   | 94            | 45.8         | -8.6     | 109                              | 52.9       | 15.2  |
| Kid's card game | 93                               | 42.3       | -11.5 | 91            | 44.4         | -1.7     | 80                               | 39.2       | -11.7 |
| Other           | 23                               | 10.6       | -32.2 | 20            | 9.8          | -13.9    | 16                               | 7.9        | -19.1 |
| Total           | 220                              | 100.0      | -8.8  | 206           | 100.0        | -6.2     | 206                              | 100.0      | -0.1  |



| Brea       | kdown of    | Nintend       | o sales    | 5         |               |             |           | (100m)                | llions of Y                     | ′en,%) |  |
|------------|-------------|---------------|------------|-----------|---------------|-------------|-----------|-----------------------|---------------------------------|--------|--|
|            | period      | Full Fis      | cal Year 2 | 2015      | Full Fis      | cal Year 2  | 2016      | Full Fiscal Year 2017 |                                 |        |  |
|            | period      | (from Apr.1,2 | 015 to Mar | .31,2016) | (from Apr.1,2 | 2016 to Mar | .31,2017) | (from Apr.1,2         | (from Apr.1,2017 to Mar.31,2018 |        |  |
| Item       |             |               | % of total | YoY       |               | % of total  | YoY       |                       | % of total                      | YoY    |  |
|            | console     | 63            | 15.7       | 60.8      | 52            | 15.5        | -17.6     | 239                   | 44.4                            | 356.8  |  |
| Stationary | Software    | 44            | 11.1       | 9.1       | 27            | 8.2         | -38.0     | 102                   | 18.9                            | 266.4  |  |
|            | Accessories | 16            | 4.0        | 53.3      | 7             | 2.2         | -53.3     | 27                    | 5.2                             | 270.4  |  |
|            | console     | 85            | 21.2       | -35.4     | 76            | 22.7        | -10.7     | 55                    | 10.2                            | -28.3  |  |
| Portable   | Software    | 170           | 42.0       | -24.3     | 144           | 42.6        | -15.1     | 83                    | 15.4                            | -42.3  |  |
|            | Accessories | 12            | 3.0        | -2.6      | 6             | 1.9         | -47.2     | 2                     | 0.4                             | -63.0  |  |
| Other      |             | 12            | 3.0        | -         | 23            | 6.9         | 82.9      | 29                    | 5.5                             | 27.6   |  |
| То         | tal         | 405           | 100.0      | -12.1     | 338           | 100.0       | -16.5     | 539                   | 100.0                           | 59.4   |  |

#### Breakdown of \*SIE sales

(100millions of Yen,%)

Happinet

|            | period      | Full Fiscal Year 2015 |            |           | Full Fis      | cal Year 2 | 2016      | Full Fiscal Year 2017 |             |          |  |
|------------|-------------|-----------------------|------------|-----------|---------------|------------|-----------|-----------------------|-------------|----------|--|
|            | period      | (from Apr.1,2         | 015 to Mar | .31,2016) | (from Apr.1,2 | 016 to Mar | .31,2017) | (from Apr.1,2         | 017 to Mar. | 31,2018) |  |
| Item       |             |                       | % of total | YoY       |               | % of total | YoY       |                       | % of total  | YoY      |  |
|            | console     | 10                    | 13.8       | -2.7      | 23            | 23.3       | 109.3     | 22                    | 26.8        | -3.4     |  |
| Stationary | Software    | 22                    | 28.4       | 18.7      | 32            | 32.7       | 43.3      | 35                    | 42.2        | 9.2      |  |
|            | Accessories | 1                     | 1.8        | 25.9      | 2             | 2.3        | 58.4      | 2                     | 2.6         | -2.9     |  |
|            | console     | 11                    | 14.2       | 17.0      | 9             | 9.1        | -19.2     | 3                     | 4.5         | -57.7    |  |
| Portable   | Software    | 31                    | 39.8       | -2.2      | 30            | 31.1       | -2.4      | 19                    | 22.9        | -37.5    |  |
| 1          | Accessories | 1                     | 2.0        | 26.4      | 1             | 1.5        | -3.5      | 0                     | 1.0         | -44.2    |  |
| Total      |             | 79                    | 100.0      | 6.5       | 99            | 100.0      | 24.8      | 83                    | 100.0       | -15.3    |  |

XS | E · · · Sony Interactive Entertainment LLC

## **Consolidated results (2)Balance Sheet**



(millions of Yen,%)

|                                       | Full Fiscal      | Full Fiscal      |         |
|---------------------------------------|------------------|------------------|---------|
|                                       | Year 2016        | Year 2017        | Changes |
|                                       | (As Mar.31,2017) | (As Mar.31,2018) | Changes |
| (Assets)                              |                  |                  |         |
| Cash and deposits                     | 11,605           | 11,458           | -147    |
| Notes and accounts receivable - trade | 28,258           | 36,979           | 8,720   |
| Inventories                           | 6,300            | 8,028            | 1,728   |
| Advance payments-trade                | 782              | 1,025            | 242     |
| Deferred tax assets                   | 736              | 1,010            | 273     |
| Other                                 | 1,294            | 1,986            | 691     |
| Allowance for doubtful accounts       | -1               | -3               | -1      |
| Total current assets                  | 48,975           | 60,484           | 11,509  |
| Property, plant and equipment         | 777              | 758              | -18     |
| Buildings and structures              | 432              | 424              | -7      |
| Land                                  | 65               | 65               | -       |
| Other                                 | 279              | 268              | -11     |
| Intangible assets                     | 1,005            | 2,465            | 1,459   |
| Goodwill                              | -                | 658              | 658     |
| Other                                 | 1,005            | 1,807            | 801     |
| Investments and other assets          | 10,579           | 11,614           | 1,034   |
| Investment securities                 | 7,105            | 8,323            | 1,217   |
| Deferred tax assets                   | 947              | 556              | -391    |
| Other                                 | 2,535            | 2,738            | 202     |
| Allowance for doubtful accounts       | -9               | -3               | 5       |
| Total non-current assets              | 12,361           | 14,838           | 2,476   |
| Total assets                          | 61,337           | 75,323           | 13,985  |

%FY2017 Total current assets include ¥11.4 billion, Total non-current assets include ¥1.6 billion for Seikodo Marketing Co., Ltd.

## **Consolidated results (2)Balance Sheet**



(millions of Yen,%)

|   | Full Fiscal Full Fiscal |                  |         |  |  |
|---|-------------------------|------------------|---------|--|--|
|   | Year 2016 Year 2017     |                  |         |  |  |
|   |                         |                  | Changes |  |  |
|   | (As Mar.31,2017)        | (As Mar.31,2018) |         |  |  |
| (Liabilities)   |                         |                  |         |  |  |
| Notes and accounts payable-trade                      | 21,550                  | 27,785           | 6,234   |  |  |
| Accounts payable-other                                | 2,184                   | 3,447            | 1,262   |  |  |
| Income taxes payable                                  | 624                     | 1,476            | 851     |  |  |
| Provision for bonuses                                 | 242                     | 505              | 262     |  |  |
| Other   | 586                     | 1,140            | 554     |  |  |
| Total current liabilities                             | 25,188                  | 34,354           | 9,165   |  |  |
| Net defined benefit liability                         | 2,906                   | 2,993            | 86      |  |  |
| Deferred tax liabilities                              | _                       | 101              | 101     |  |  |
| Other   | 931                     | 1,175            | 244     |  |  |
| Total non-current liabilities                         | 3,837                   | 4,269            | 432     |  |  |
| Total liabilities                                     | 29,026                  | 38,624           | 9,597   |  |  |
| (Net assets)  |                         |                  |         |  |  |
| Capital stock   | 2,751                   | 2,751            | -       |  |  |
| Capital surplus                                       | 2,784                   | 2,795            | 11      |  |  |
| Retained earnings                                     | 27,054                  | 30,325           | 3,271   |  |  |
| Treasury shares                                       | -1,997                  | -1,917           | 79      |  |  |
| Total shareholder's equity                            | 30,592                  | 33,954           | 3,362   |  |  |
| Valuation difference on available-for-sale securities | 1,167                   | 2,181            | 1,013   |  |  |
| Deferred gains or losses on hedges                    | -0                      | -2               | -1      |  |  |
| Total accumulated other comprehensive income          | 1,167                   | 2,179            | 1,012   |  |  |
| Subscription rights to shares                         | 551                     | 564              | 13      |  |  |
| Total Net assets                                      | 32,311                  | 36,698           | 4,387   |  |  |
| Total liabilities and Net assets                      | 61,337                  | 75,323           | 13,985  |  |  |
| Net assets per share(¥)                               | 1,464.82                | 1,659.28         | 194.46  |  |  |

%FY2017 Total current liabilities include ¥7.4 billion, Total non-current liabilities include ¥0.2 billion,

Total Net assets include ¥0.1 billion for Seikodo Marketing Co., Ltd.

## Consolidated results (3)Statements of cash flows



(millions of Yen,%)

|  | Full Fiscal Full Fiscal |           |         |    |
|--|-------------------------|-----------|---------|----|
|  | Year 2016               | Year 2017 | Changes |    |
| profit before income taxes   | 3,047                   | 5,823     | 2,776   |    |
| Depreciation   | 440                     | 350       | -90     |    |
| Impairment loss  | 18                      | -         | -18     |    |
| Amortization of goodwill   | -                       | 11        | 11      |    |
| Share of loss of entities accounted for using equity method                | 283                     | 302       | 18      |    |
| Decrease (increase) in notes and accounts receivable - trade               | -5,356                  | -8,719    | -3,362  |    |
| Decrease (increase) in inventories   | -256                    | -98       | 158     |    |
| Increase (decrease) in notes and accounts payable - trade                  | 3,268                   | 6,234     | 2,966   |    |
| Increase (decrease) in accounts payable - other                            | -215                    | 1,235     | 1,451   |    |
| Decrease (increase) in accounts receivable - other                         | 374                     | -660      | -1,034  |    |
| Other  | 2,113                   | 812       | -1,300  |    |
| Income taxes paid  | -662                    | -839      | -177    |    |
| Net cash provided by (used in) operating activities                        | 3,055                   | 4,453     | 1,398   |    |
| Purchase of property, plant and equipment and intangible assets            | -701                    | -755      | -54     |    |
| Proceeds from sales of property, plant and equipment and intangible assets | 0                       | 3         | 2       |    |
| Purchase of investment securities  | -370                    | -163      | 206     |    |
| Proceeds from sales of investment securities                               | 0                       | 78        | 78      |    |
| Payments for transfer of business  | -                       | -3,000    | -3,000  |    |
| Other, net   | -35                     | 0         | 36      |    |
| Net cash provided by (used in) investing activities                        | -1,107                  | -3,837    | -2,729  |    |
| Proceeds from disposal of treasury shares                                  | -                       | 0         | 0       |    |
| Purchase of treasury shares  | -1,090                  | -0        | 1,090   |    |
| Cash dividends paid  | -663                    | -761      | -97     |    |
| Other, net   | -0                      | -1        | -0      |    |
| Net cash provided by (used in) financing activities                        | -1,754                  | -762      | 991     |    |
| Effect of exchange rate change on cash and cash equivalents                | -0                      | -0        | -0      |    |
| Net increase (decrease) in cash and cash equivalents                       | 192                     | -147      | -339    |    |
| Cash and cash equivalents at beginning of period                           | 11,412                  | 11,605    | 192     |    |
| Cash and cash equivalents at end of period                                 | 11,605                  | 11,458    | -147    | 10 |



#### Net sales projection by business segment

(millions of Yen,%)

|                           | Full Fiscal Year 2017<br>(from Apr.1,2017 to Mar.31,2018) |            |      | Full Fis<br>(from Apr.1,2 | cal Year 2<br>2018 to Mar. |      |
|---------------------------|---|------------|------|---------------------------|----------------------------|------|
|                           |   | % of total | YoY  |                           | % of total                 | YoY  |
| Toy business              | 71,403  | 36.1       | -3.2 | 72,000                    | 31.3                       | 0.8  |
| Visual and Music business | 42,466  | 21.5       | 21.7 | 78,000                    | 33.9                       | 83.7 |
| Video-game business       | 63,107  | 32.0       | 40.9 | 60,000                    | 26.1                       | -4.9 |
| Amusement business        | 20,630  | 10.4       | -0.1 | 20,000                    | 8.7                        | -3.1 |
| Total                     | 197,607   | 100.0      | 13.5 | 230,000                   | 100.0                      | 16.4 |

#### Income projection by business segment

(millions of Yen,%)

|                            | Full Fiscal Year 2017<br>(from Apr.1,2017 to Mar.31,2018) |            |       | Full Fiscal Year 2018<br>(from Apr.1,2018 to Mar.31,2019) |            |       |
|----------------------------|---|------------|-------|---|------------|-------|
|                            |   | % of total | YoY   |   | % of total | ΥοΥ   |
| Toy business               | 2,467   | 51.3       | -19.0 | 2,850   | 57.0       | 15.5  |
| Visual and Music business  | 882   | 18.4       | 110.9 | 700   | 14.0       | -20.7 |
| Video-game business        | 1,180   | 24.6       | 207.0 | 1,200   | 24.0       | 1.6   |
| Amusement business         | 1,678   | 34.9       | 31.0  | 1,650   | 33.0       | -1.7  |
| Eliminations and corporate | -1,402  | -29.2      | -2.0  | -1,400  | -28.0      | -     |
| Total                      | 4,806   | 100.0      | 30.0  | 5,000   | 100.0      | 4.0   |



#### Notes

This material is for informational purposes only, and is not intended to solicit any action.

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